



September 18, 2024

Dr. Trish Kelly President Emily Carr University of Art + Design 520 East 1st Avenue, Vancouver, BC, V5T 0H2

Dear Dr. Clark,

On behalf of l'Université de Saint-Boniface, I am pleased to extend our warmest congratulations on your appointment as the 10th President and Vice Chancellor of Emily Carr University (ECU). Unfortunately, I will not be able to join you for your installation on October 3rd.

We wish you every success in the performance of your duties as ECU launches its 2024-2030 strategic plan while also preparing its milestone centennial celebration next year.

Once again, we send you our most sincere congratulations.

Yours truly,

Sophie Bouffard

President