



UNIVERSITY
OF ALBERTA

CONGRATULATIONS

Dear Trish,

Please accept our warmest greetings and congratulations from the University of Alberta on your installation as the 10th President + Vice-Chancellor of Emily Carr University of Art + Design.

With your remarkable record as a senior administrator, ECU is most fortunate to have you in this role. We wish you all the best, and we look forward to working with you to advance post-secondary research and success in Canada.

Yours truly,

A handwritten signature in black ink that reads "Bill Flanagan".

Bill Flanagan
President and Vice-Chancellor

